

Committee for Auckland Development Corporations Research: Case Studies 2004

1. Australian Technology Park

The Australian Technology Park (ATP) is a scientific, research and development precinct located less than five kilometres from the Sydney central business district.

Scope :

- ▶ Operating company of Sydney Harbour Foreshore Authority
- ▶ NSW Government Statutory Authority 1995
- ▶ Manages assets \$3.5 billion over 14 ha.
- ▶ Projects

Chairman

Gerry Gleeson

Also Chair of Sydney Harbour Foreshore Authority,
Australian Technology Park Precinct Management Ltd,
Cooks Cove Development Corporation, Director of
Australian Catholic University, Statutory & Other Offices
Remuneration Tribunal

Board

7

Public

1

Private

6

CE on Board

Yes/No

Skills of Board

Professional Directors / Engineer / Law

2. Cooks Cove Development Corporation

www.shfa.nsw.gov.au

Mission : Representing a partnership between state and local government agencies, the Cooks Cove project aims to transform the Cooks Cove site from an under-utilised area of enormous strategic value into an outstanding recreation and environmentally responsible and sustainable development.

Scope :

- ▶ Established 2001
- ▶ NSW Development Corporation
- ▶ Project 100ha Arncliffe – mixed use including advanced technology commerce and trade centre

Chairman

Gerry Gleeson

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Australian Technology Park Precinct Management Ltd,
Cooks Cove Development Corporation, Director of
Australian Catholic University, Statutory & Other Offices
Remuneration Tribunal

Board	8
Public	4
Private	5
CE on Board	Yes/No

Skills of Board

Public Sector CE / Professional Director / Architecture / Planning / Engineer/ex politician / Legal

3. English Partnerships

www.englishpartnerships.co.uk

Vision : Supporting high quality sustainable growth in England by building affordable homes and new communities, bringing new life to established communities, making best use of the nation's scarce supply of land, promoting skills, best practice and sustainability.

Scope :

- ▶ National regeneration agency report to Deputy Prime Minister
- ▶ A public sector body representing commission for the New Towns under its own legislation
- ▶ Vast in scale
- ▶ Project investment £164.8m 02/03 £690m private sector investment, 15,000 jobs, 484,000m² employment floor space
- ▶ Linking regeneration housing & employment
- ▶ Award winning
- ▶ Output measures – jobs created / safeguarded
- ▶ Housing units facilitated – commercial / industrial floor space created
- ▶ Private sector investment attracted – ha. Land reclaimed & serviced

Chairman

Margaret Ford

Chairman of English Partnerships on 1 April 2002. She has had extensive leadership experience throughout her career in economic development and social housing. Former Executive Director of Scottish Homes, the national housing agency in Scotland, and has worked closely with the Housing Corporation and Government organisations throughout the UK and internationally. She is at present Chief Executive of Good Practice Ltd, an international online publisher. Currently a Non-Executive Director of the Gas and Electricity Markets Authority and of the communications company Thus Group plc. Formerly Chairman of the Lothian Health Board and a Non-Executive Director of the Scottish Prison Service. In 1993 she was appointed to HMIC in Scotland as a Lay Inspector of Constabulary.

Board	9
CE on Board	Yes/No

Skills of Board

Professional Directors / Management and Leadership / Legal / Civil Engineers / Regional Development Housing / Property Industry / Economic Development

4. Landcom

www.landcom.nsw.gov.au

Mission : To take the lead in creating better communities.

We focus on adding value to strategic and complex projects which deliver quality urban developments and which demonstrate best practice in social, environmental and economic sustainability.

We act commercially and strive to be an organisation which: looks to the future; promotes innovation and demonstrates excellence; is adaptable and solves problems; acts ethically and professionally at all times; and values our customers and our employees.

Scope :

- ▶ A NSW State Corporation
- ▶ Established 1975
- ▶ Plans new developments and creates new residential & business communities on vacant land and established sites
- ▶ Award winning projects
- ▶ Shellharbour City Centre Illamarra
- ▶ McArthur Regional Centre
- ▶ Rouse Hill Sydney
- ▶ Victoria park, Zetland

Chairman

William Kirby-Jones

Founding Managing Director of the Defence Housing Authority and earlier MD of the Housing Industry Association. He now holds a number of non-executive directorships including Amber Group Australia Ltd; Community Housing Canberra Ltd; the Kingston Foreshore Development Authority; Honeysuckle Development Corporation and the Australian Housing and Urban Development Research Institute Limited. In 1992 he was made a Member of the Order of Australia for outstanding service to the housing industry

Board	6
Public	1
Private	5
CE on Board	Yes/No

Skills of Board

Economics / Legal / Property / Development

5. Portland Development Commission

www.pdc.us

The Portland Development Commission's **Vision** is to be a catalyst for positive change in the creation of a world-class 21st Century city; a city in which economic prosperity, quality housing and employment opportunities are available to all.

Scope :

- ▶ City agency called a “component unit” of the City of Portland, Oregon
- ▶ Established 1958
- ▶ Serves 10 urban renewal areas – Airport Way / Central Eastside / Downtown Waterfront / Gateway Regional Centre / Interstate Corridor / Lents Town Centre / North Macadam / Oregon Convention Centre / River District / South Park Blocks
- ▶ Separate Staffing Structure

Commission Chair

Matt Hennessee

President, and CEO. An accomplished speaker, public servant, business leader and a respected community leader. 8.5 years at Nike, Inc., in a variety of roles in customer service, distribution, and operations nationally and internationally. Previously 14 years as a senior administrative leader in city and state government in Ohio, Michigan, and Oregon. Since April 1999, he has been the leader of Quiktrak, Inc., a financial risk management and technology company serving financial institutions primarily focused on inventory auditing and collateral inspections and verifications. He served on the Board of Directors of Quiktrak a year before he was elected President/CEO.

He now serves as one of five members of the Portland Development Commission (appointed by the Mayor and City Council), whose primary function is to provide grants and loans for urban renewal, economic development, and housing in the Portland area.

Board	5
CE on Board	Yes/No

Skills of Board

Waterfront Development / Business Loans / Affordable housing / Retail / Transit-oriented Development / Business Recruitment

6. South Sydney Development Corporation

www.greensquare.com.au

The Mission of the Corporation is to encourage innovative, good quality development in South Sydney, which is sensitive to the existing urban character and contributes positively both to the quality of the environment and to the lifestyles of the people who live and work here.

Scope :

- ▶ Established 1997
- ▶ It is a Statutory Authority
- ▶ Green Square Town Centre of high quality building designs and types, public plazas and public art. Buildings will integrate with the existing surrounding suburbs and neighbourhoods at the edge of the Town Centre
- ▶ Alexandra Canal will be transformed from an under utilised and hidden waterway into a major recreational and environmental asset

Chairman

Malcolm Latham

International experience in urban planning & development through senior positions in private enterprise and public corporations in Australia & NZ., Canada & UK. Director of General Property Trust & Homery Institute. Formerly a senior executive in Lend Lease Corp., and previously Commissioner of the National Capital Development Commission, Canberra

Board

9

Public

4

Private

5

CE on Board Yes/No

Skills of the Board

Resident / Architect / Legal / Property Development/Construction / Government (state/local)

7. Sydney Harbour Foreshore Authority

www.shfa.nsw.gov.au

Vision : To demonstrate vision and leadership in creating quality environments that are enriching, diverse, accessible and sustainable by continually improving Sydney's significant waterfront precincts, balancing visitor, community and commercial expectations.

Scope :

- ▶ Established
- ▶ "World Best Practice"
- ▶ NSW State Corporation – owns & manages
- ▶ 400 hectares including – The Rocks, Circular Quay, Pyrmont, Ballast Point, White Bay, Darling Harbour.
- ▶ Australian Technology Park (owners)
- ▶ City West Development Corporation – a merger of Darling Harbour Authority and Sydney Cove Redevelopment Authority
- ▶ "Place Leader & Place Manager
- ▶ SHFA contributed \$9 billion to the NSW economy in 2002/03

Chairman

Gerry Gleeson

Also Chair of Sydney Harbour Foreshore Authority, Australian Technology Park Precinct Management Ltd, Cooks Cove Development Corporation, Director of Australian Catholic University, Statutory & Other Offices Remuneration Tribunal

Board	6
Ministerial appts 5 incl. Chair	
Public	11
Private	-
CE on Board	Yes/No

Skills of Board

Development / CE/Exec Director / Engineers / Designers / Government / Finance

8. VicUrban

www.vicurban.com

VicUrban is committed to sustainable development, affordable housing and prosperous and successful communities.

Scope :

- ▶ Ex Docklands Authority to promote, encourage & co-ordinate the successful development of Melbourne Docklands as a waterfront place of character & quality in which to live, work & visit, creating a tourism asset for the economic benefit of Victoria.
- ▶ State Urban Development agency; established with separate legislation 1991
- ▶ Formed in August 2003
- ▶ A merger of Melbourne Docklands Authority & the Urban & Regional Land Corporation (\$86m)
- ▶ Developers – Cairnlea, Epsom Park Jacksons Hill, Lancaster Park Lynbrook, Roxburgh Park, The Boardwalk, Tenterfield
- ▶ Docklands Project includes Corporate Headquarters, NAB Campus, \$200m in public and transport infrastructure
- ▶ Collins Street extension State funded \$35m generated more than \$2b of private sector investment in surrounding precincts

Chairman

Tony Darvall

He is the former managing partner of the Corrs Melbourne office. His practice has for many years encompassed large commercial litigation matters and the provision of tactical and strategic advice in litigation and potentially litigious circumstances. This advice has been delivered at the highest level to our government and corporate clients. Tony is experienced in defamation issues, employment law and related matters and acting for banks and finance companies. Lately Tony has led the Corrs team acting for a major player in the Metropolitan Ambulance Services Royal Commission in Victoria. He is a member of the Melbourne City Link Authority, and has developed first-hand knowledge of matters of probity, due process and the interface between Government and the private sector. Tony presently leads the Litigation Group in Corrs Melbourne Office.

Board 9
Deputy Helen Hewitt

CE on Board **Yes/No**
John Tabart

Skills of Board

Docklands Board / Professional Director / Funds Management

9. Wellington Waterfront Ltd

www.wellingtonwaterfront.co.nz

Vision : Wellington's Waterfront is a special place that welcomes all people to live, work and plan in the beautiful and inspiring spaces and architecture that connect our city to the sea, and protects our heritage for future generations. Wellington Waterfront Limited will be New Zealand's leading waterfront development organisation, delivering Wellington City Council's vision for a vibrant waterfront.

Scope :

- ▶ Established 1987
- ▶ Council controlled Organisation that is wholly owned by the Wellington City Council
- ▶ 1985 Shed 11 – Heritage Building Refurbishment (A National Art Gallery Project that preceded the Concept Plan)
- ▶ 1990 Renovation & Relocation Historic Rowing Club Buildings
- ▶ 1992 Overseas Passenger Terminal – Redevelopment into Events Facility
- ▶ 1993 Chaffers Marina – 185 floating berths
- ▶ City to Sea Bridge
- ▶ Wharf Office Apartments – Refurbished Heritage Building
- ▶ Queens Wharf Events & Retails Centres & Underground Car Parking
- ▶ 1998 Museum of New Zealand – Te Papa Tongarewa
- ▶ 1999 New playground equipment in Frank Kitts Park
- ▶ 2000 Refurbishment of The Bond Store into The Museum of Wellington City & Sea. Restoration of 2 Historic Cranes at Queens Wharf. Restoration of Straddle Carrier & Display at Queens Wharf. Public Space Developments at Taranaki Wharf

Chairman

Fran Wilde

Joined the Board and elected to the Chair in May 2002. She is also Chief Executive of Trade New Zealand and Chair of the New Zealand International Festival of the Arts. Fran is also an ex Mayor of Wellington, former MP for Wellington Central and Minister.

Board	7
CE on Board	Yes/No

Skills of Board

Ex politician / Councillor / Developer / Business Directors x 3